



# *Certificate of Membership*

This document certifies that:

*McFarlane Telfer Ltd*

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is a Member of the  
**Facilities Management Association**

Date: *September 2012* Certificate Number: *FMA 001836*

A handwritten signature in blue ink, appearing to read 'J Moriarty', written over a dotted line.

**JOHN MORIARTY**  
Chairman - FMA

A handwritten signature in blue ink, appearing to read 'C Hoar', written over a dotted line.

**CHRIS HOAR**  
Director General - FMA

**Facilities Management Association**

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FMA Ltd. 206 Upper Richmond Road West, SW14 8AH  
Registration Number: 3072492 (England & Wales)